

Dear Duke Community,

I am pleased to report that the Strategic Planning Steering Committee (members below), working closely with me over the past year, has completed the first phase of the planning process. The product from that first phase - the outcome of discussion and engagement across the Duke community - is a framing document that outlines the broad goals of Duke's next strategic plan. This document is now available to you to read and to submit your comments*.

This fall the committee and I are re-engaging the University community to gather feedback on the identified goals. The specific programs, initiatives and priorities to be included in the final strategic plan will be developed through that engagement. We expect that the final strategic plan will be ready for internal review during fall of 2016 and then presented to the Board of Trustees for approval in February of 2017.

I hope you will take a moment to read the framing document and provide your comments. The committee has worked diligently to distill a large amount of information into this initial working document. I am grateful to them for their time and energy and also to you for your participation in the strategic planning process.

Sally Kornbluth

Sally Kornbluth
Provost
Jo Rae Wright University Professor
Fall, 2015

*Link has been removed since the deadline for submitting comments has passed.

Strategic Planning Steering Committee membership roster

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Nicholas School of the Environment

Noah Pickus, Vice Chair
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Associate Research Professor of Public Policy

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Professor of Environmental Policy and Professor of Public Policy
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Ex officio

Sally Kornbluth
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Keith Whitfield
Vice Provost for Academic Affairs

*Served through May, 2015